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Six-Month Consolidated Financial Report for the Fiscal Year Ending October 31, 2026 (Japan GAAP)

June 5, 2026

Listed Company Name **Kanamoto Co., Ltd.**
Company Code Number **9678**
Listing Exchanges **Tokyo Stock Exchange, Sapporo Stock Exchange**
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Scheduled date for submission of Semi-annual Securities Report June 12, 2026
Scheduled date for commencement of dividend payments July 2, 2026
Preparation of Settlement Supplementary Explanatory Materials Yes
Earnings Briefings (For institutional investors and analysts) Yes

(Numbers less than one million yen have been rounded down)

1. Consolidated Operating Results for the Six-Month Period of the Fiscal Year Ending October 31, 2026

(November 1, 2025 – April 30, 2026)

(1) Consolidated Operating Results (Cumulative) (Percentages show the change from the prior year)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended April 30, 2026	107,952	2.7	10,430	22.1	10,713	25.7	6,952	34.4
Six months ended April 30, 2025	105,163	4.5	8,541	38.0	8,521	32.0	5,171	42.7

(Note) Comprehensive income (millions of yen)

Six months ended April 30, 2026	10,075	(97.1%)
Six months ended April 30, 2025	5,111	(0.0%)

	Earnings per Share	Earnings per Share on a Fully Diluted Basis
	Yen	Yen
Six months ended April 30, 2026	201.04	-
Six months ended April 30, 2025	147.49	-

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio
	Millions of yen	Millions of yen	%
As of April 30, 2026	324,450	163,775	47.2
As of October 31, 2025	324,088	157,463	45.4

(Reference) Equity (millions of yen)

As of April 30, 2026	153,098
As of October 31, 2025	147,229

2. Dividends

	Annual Dividends per Share				
	End of first quarter	End of second quarter	End of third quarter	Year-end	Full-year
Fiscal year ended October 31, 2025	Yen –	Yen 45.00	Yen –	Yen 50.00	Yen 95.00
Fiscal year ending October 31, 2026	–	55.00			
Fiscal year ending October 31, 2026 (projected)			–	55.00	110.00

(Note) Has the Company revised its most recently released dividend projection?: Yes

3. Projected Consolidated Operating Results for the Fiscal Year Ending October 31, 2026

(November 1, 2025 – October 31, 2026)

(Percentages show the change from the prior year)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Earnings per Share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	221,000	3.6	20,400	17.4	20,700	15.3	12,900	17.5	376.02

(Note) Has the Company revised its most recently released projected consolidated operating results?: No

Notes

- (1) Significant changes in the scope of consolidation during the period under review: Yes
Newly included: - companies
Excluded: 2 companies (PORTER UTILITIES HOLDINGS PTY LTD, PORTER UTILITIES PTY LTD)
Note: For details, please refer to "(4) Notes Concerning Semi-annual Consolidated Financial Statements (Notes on Changes in the Scope of Consolidation)" in "2. Semi-annual Consolidated Financial Statements and Significant Notes Thereto" on page 14 of the attached document.
- (2) Application of special accounting method in the preparation of semi-annual consolidated financial statements: No
- (3) Changes in accounting principles, changes in accounting estimates and retrospective restatements
(a) Changes in accounting policy in conjunction with revision of accounting standards: No
(b) Changes other than the above: No
(c) Changes in accounting estimates: No
(d) Retrospective restatements: No
- (4) Number of shares issued (common shares)
(a) Number of shares issued at the end of the period (including treasury shares)
As of April 30, 2026: 38,742,241 shares
As of October 31, 2025: 38,742,241 shares
(b) Number of treasury shares at the end of the period
As of April 30, 2026: 4,406,644 shares
As of October 31, 2025: 3,917,064 shares
(c) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)
Six months ended April 30, 2026: 34,580,456 shares
Six months ended April 30, 2025: 35,061,644 shares

Note: Semi-annual financial results reports are not required to be reviewed by certified public accountants or an audit corporation.

Note: Explanation concerning appropriate use of the projected operating results and other items to note (Note concerning forward-looking statements)
The forward-looking statements, including business results forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. The Company does not guarantee the achievement of the projections. Actual operating results may differ substantially due to a number of factors. Please refer to "1. Qualitative Information Concerning Semi-annual Consolidated Operating Results (3) Explanation Concerning Future Forecasts Including Projected Consolidated Operating Results" on page 6 of the Attachments for the conditions used as assumptions for the projected operating results and matters to note before using the projected operating results.

(Methods of obtaining the supplementary materials and the content of the earnings briefings)

The Company plans to hold an online meeting for institutional investors and analysts on Monday, June 8, 2026.

Following the meeting, the Company will upload a video of the meeting on the Company's website as quickly as possible, together with the Earnings Briefings materials used that day.

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1. Qualitative Information Concerning Semi-annual Consolidated Operating Results

(1) Qualitative Information Concerning Consolidated Operating Results

During the six-month period under review, Japan's economy maintained a moderate recovery trend against a backdrop of improvements in the employment and income environment; however, the economic outlook remains uncertain due to rising prices, developments in overseas trade policies, and the situation in the Middle East.

In the construction industry in which the Group is involved, public sector investment remained firm, and private sector capital investment showed signs of recovery, supported by corporate earnings. On the other hand, the situation requires continued attention due to persistently high prices for construction materials and energy, rising labor costs, and a worsening shortage of skilled workers.

In such circumstances, the Group is working towards the realization of the Medium-Term Management Plan "Progress 65" (FY2025-FY2029) by steadily implementing three key measures: "Growth strategies and improvement of capital efficiency," "Enhancement of DX strategies" and "Sustainability initiatives," while striving to expand a sustainable earnings base.

For the six-month period under review, the Group reported net sales of ¥107,952 million, an increase of 2.7% year on year. On the earnings front, operating profit was ¥10,430 million, an increase of 22.1% year on year, ordinary profit was ¥10,713 million, an increase of 25.7% year on year, and profit attributable to owners of parent was ¥6,952 million, an increase of 34.4% year on year.

Results for each of the Company's business segments were as follows.

< Business related to the Construction Equipment Rental Division >

In the business related to the Construction Equipment Rental Division, which is Kanamoto's core business, demand for construction equipment rentals remained robust, driven not only by public investment supported by disaster prevention and mitigation policies and national resilience initiatives, but also by progress in private-sector investment driven by growing needs for energy and labor savings, as well as the development of logistics infrastructure.

The Group has worked to improve utilization rates by making effective asset investments and establishing robust management systems, while continuing to optimize rental unit prices and strengthening profitability.

Used construction equipment sales decreased 5.6% year on year, as Kanamoto proceeded with sales in accordance with the initial plan while carrying out the extension of the rental equipment operation period.

Reflecting these factors, the Group posted net sales in the business related to the Construction Equipment Rental Division of ¥97,308 million, an increase of 3.6% year on year, and operating profit of ¥9,496 million, an increase of 21.5% year on year.

< Other businesses >

Net sales was ¥10,643 million, a decrease of 5.5% year on year, and operating profit was ¥654 million, an increase of 46.3% year on year, as the Steel Product Sales Business, the Information Products Rental Business and the Welfare-related Business performed favorably overall, although there were differences by business.

(2) Qualitative Information Concerning Consolidated Financial Position

(i) Assets, liabilities, and net assets

(Assets)

Total assets at the end of the six-month period under review stood at ¥324,450 million, an increase of ¥361 million compared with the end of the prior fiscal year. This was primarily due to an increase of ¥7,328 million in cash and deposits, while notes and accounts receivable - trade, and contract assets decreased by ¥6,315 million, and rental equipment decreased by ¥2,400 million.

(Liabilities)

Total liabilities stood at ¥160,674 million, a decrease of ¥5,950 million compared with the end of the prior fiscal year. This was primarily due to decreases of ¥3,117 million in electronically recorded obligations - operating and ¥3,090 million in long-term accounts payable - other, while current portion of long-term borrowings increased by ¥2,183 million.

(Net assets)

Total net assets stood at ¥163,775 million, an increase of ¥6,312 million compared with the end of the prior fiscal year. This mainly reflects the posting of profit attributable to owners of parent of ¥6,952 million. Meanwhile, there were decreases of ¥2,042 million due to purchase of treasury shares and ¥1,741 million due to dividends of surplus.

As a result, equity ratio was 47.2% compared with 45.4% at the end of the prior fiscal year.

(ii) Cash flows

Cash and cash equivalents ("cash") at the end of the six-month period under review increased by ¥6,669 million compared with the end of the prior fiscal year to ¥67,262 million. Cash flows for the fiscal year under review are discussed below.

(Net cash provided by (used in) operating activities)

Cash provided by operating activities stood at ¥22,336 million, a decrease of 16.9% from the same period of the prior fiscal year. This was primarily attributable to the following: profit before income taxes of ¥11,090 million, depreciation of ¥16,379 million, and decrease (increase) in accounts receivable - trade, and contract assets of ¥6,916 million, as well as purchase of rental equipment of ¥3,083 million, increase (decrease) in trade payables of ¥5,803 million, and income taxes paid of ¥3,110 million.

(Net cash provided by (used in) investing activities)

Cash used in investing activities was ¥2,197 million, compared with ¥3,287 million used in the same period of the prior fiscal year. This mainly reflected the posting of ¥1,975 million for purchase of property, plant and equipment.

(Net cash provided by (used in) financing activities)

Cash used in financing activities was ¥13,592 million, compared with ¥17,921 million used in the same period of the prior fiscal year. This mainly reflected proceeds from long-term borrowings of ¥11,600 million, repayments of installment payables of ¥11,424 million, repayments of long-term borrowings of ¥9,231 million, purchase of treasury shares of ¥2,118 million, and dividends paid of ¥1,741 million.

(3) Explanation Concerning Future Forecasts Including Projected Consolidated Operating Results

For details, please refer to the "Notification Concerning Revision of Projected Full-Year Operating Results for the Fiscal Year Ending October 31, 2026" announced on June 1, 2026.

2.Semi-annual Consolidated Financial Statements and Significant Notes Thereto

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of October 31, 2025	As of April 30, 2026
Assets		
Current assets		
Cash and deposits	61,110	68,438
Notes and accounts receivable - trade, and contract assets	40,670	34,355
Electronically recorded monetary claims - operating	10,012	9,654
Merchandise and finished goods	1,217	1,828
Raw materials and supplies	1,650	1,719
Construction machine parts	12,996	11,849
Other	3,402	3,695
Allowance for doubtful accounts	-225	-262
Total current assets	130,835	131,278
Non-current assets		
Property, plant and equipment		
Rental equipment	329,892	333,738
Accumulated depreciation	-223,704	-229,952
Rental equipment, net	106,187	103,786
Buildings and structures	51,002	51,564
Accumulated depreciation	-30,140	-31,014
Buildings and structures, net	20,861	20,549
Machinery, equipment and vehicles	12,158	12,213
Accumulated depreciation	-9,803	-9,895
Machinery, equipment and vehicles, net	2,354	2,318
Land	40,046	40,733
Other	4,034	4,195
Accumulated depreciation	-2,816	-2,849
Other, net	1,217	1,345
Total property, plant and equipment	170,668	168,734
Intangible assets		
Goodwill	1,897	1,670
Customer relationship	1,073	1,148
Other	917	383
Total intangible assets	3,888	3,201
Investments and other assets		
Investment securities	13,719	15,977
Deferred tax assets	1,301	988
Long-term loans receivable	1,341	1,932
Other	2,602	2,652
Allowance for doubtful accounts	-266	-314
Total investments and other assets	18,696	21,235
Total non-current assets	193,253	193,171
Total assets	324,088	324,450

(Millions of yen)

	As of October 31, 2025	As of April 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,251	11,059
Electronically recorded obligations - operating	17,892	14,774
Short-term borrowings	310	310
Current portion of long-term borrowings	17,380	19,564
Lease liabilities	1,699	1,708
Income taxes payable	3,469	4,036
Provision for bonuses	1,851	1,862
Accounts payable - other	23,519	22,420
Other	5,592	4,372
Total current liabilities	84,965	80,108
Non-current liabilities		
Long-term borrowings	37,418	38,954
Lease liabilities	3,298	3,216
Long-term accounts payable - other	37,689	34,598
Retirement benefit liability	345	328
Asset retirement obligations	726	728
Deferred tax liabilities	2,040	2,590
Other	141	149
Total non-current liabilities	81,659	80,565
Total liabilities	166,625	160,674
Net assets		
Shareholders' equity		
Share capital	17,829	17,829
Capital surplus	19,680	19,721
Retained earnings	111,992	117,203
Treasury shares	-9,610	-11,653
Total shareholders' equity	139,891	143,100
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,824	6,352
Foreign currency translation adjustment	2,545	3,672
Remeasurements of defined benefit plans	-31	-27
Total accumulated other comprehensive income	7,337	9,997
Non-controlling interests	10,233	10,677
Total net assets	157,463	163,775
Total liabilities and net assets	324,088	324,450

(2) Semi-annual Consolidated Statements of Income and Semi-annual Consolidated Statements of Comprehensive Income**(Semi-annual Consolidated Statements of Income)**

(Millions of yen)

	Six months ended April 30, 2025	Six months ended April 30, 2026
Net sales	105,163	107,952
Cost of sales	73,294	73,305
Gross profit	31,869	34,646
Selling, general and administrative expenses	23,327	24,216
Operating profit	8,541	10,430
Non-operating income		
Interest income	88	111
Dividend income	124	168
Insurance fee income	45	54
Rental income	37	50
Foreign exchange gains	-	95
Other	225	232
Total non-operating income	521	712
Non-operating expenses		
Interest expenses	120	228
Foreign exchange losses	223	-
Loss on cancellation of leases	11	26
Other	185	173
Total non-operating expenses	540	429
Ordinary profit	8,521	10,713
Extraordinary income		
Gain on sale of non-current assets	10	37
Gain on sale of investment securities	-	436
Total extraordinary income	10	474
Extraordinary losses		
Loss on sale and retirement of non-current assets	99	97
Loss on liquidation of subsidiaries and associates	27	-
Total extraordinary losses	126	97
Profit before income taxes	8,405	11,090
Income taxes - current	2,883	3,678
Income taxes - deferred	-68	6
Total income taxes	2,815	3,684
Profit	5,590	7,405
Profit attributable to non-controlling interests	419	453
Profit attributable to owners of parent	5,171	6,952

(Semi-annual Consolidated Statements of Comprehensive Income)

(Millions of yen)

	Six months ended April 30, 2025	Six months ended April 30, 2026
Profit	5,590	7,405
Other comprehensive income		
Valuation difference on available-for-sale securities	-116	1,537
Deferred gains or losses on hedges	-0	-
Foreign currency translation adjustment	-367	1,127
Remeasurements of defined benefit plans, net of tax	5	4
Total other comprehensive income	-478	2,670
Comprehensive income	5,111	10,075
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,689	9,612
Comprehensive income attributable to non-controlling interests	422	463

(3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

	Six months ended April 30, 2025	Six months ended April 30, 2026
Cash flows from operating activities		
Profit before income taxes	8,405	11,090
Depreciation	17,225	16,379
Amortization of goodwill	322	333
Loss (gain) on sale and retirement of non-current assets	89	59
Cost transfer resulting from sale of rental equipment	549	778
Purchase of construction equipment and materials	-119	-117
Purchase of rental equipment	-2,055	-3,083
Loss (gain) on sale of investment securities	-	-436
Increase (decrease) in allowance for doubtful accounts	-48	82
Increase (decrease) in provision for bonuses	113	11
Increase (decrease) in retirement benefit liability	2	-10
Loss on liquidation of subsidiaries and associates	27	-
Interest and dividend income	-213	-279
Assets buy on the installment plan purchase payment interest for rentals	473	537
Interest expenses	120	228
Foreign exchange losses (gains)	213	-97
Decrease (increase) in accounts receivable - trade, and contract assets	10,545	6,916
Decrease (increase) in inventories	-677	-683
Increase (decrease) in trade payables	-5,088	-5,803
Increase (decrease) in accounts payable - other	442	170
Other, net	198	-95
Subtotal	30,527	25,980
Interest and dividends received	175	241
Interest paid	-600	-775
Income taxes paid	-3,207	-3,110
Net cash provided by (used in) operating activities	26,894	22,336
Cash flows from investing activities		
Payments into time deposits	-1,606	-920
Proceeds from withdrawal of time deposits	1,606	289
Purchase of property, plant and equipment	-2,483	-1,975
Proceeds from sale of property, plant and equipment	12	246
Purchase of intangible assets	-116	-43
Purchase of shares of subsidiaries	-473	-
Purchase of investment securities	-3	-49
Proceeds from sale of investment securities	100	457
Loan advances	-368	-650
Proceeds from collection of loans receivable	38	38
Other, net	7	410
Net cash provided by (used in) investing activities	-3,287	-2,197

(Millions of yen)

	Six months ended April 30, 2025	Six months ended April 30, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	-190	-
Proceeds from long-term borrowings	7,700	11,600
Repayments of long-term borrowings	-8,820	-9,231
Repayments of installment payables	-12,098	-11,424
Repayments of lease liabilities	-897	-658
Purchase of treasury shares	-1,999	-2,118
Dividends paid	-1,594	-1,741
Dividends paid to non-controlling interests	-20	-19
Net cash provided by (used in) financing activities	-17,921	-13,592
Effect of exchange rate change on cash and cash equivalents	-55	123
Net increase (decrease) in cash and cash equivalents	5,630	6,669
Cash and cash equivalents at beginning of period	50,586	60,592
Cash and cash equivalents at end of period	56,217	67,262

(4) Notes Concerning Semi-annual Consolidated Financial Statements

(Notes on Segment Information, Etc.)

I Six-month period ended April 30, 2025 (From November 1, 2024 to April 30, 2025)

1. Information concerning the amount of net sales and income or loss by reporting segment, and information on disaggregation of revenue

(Millions of yen)

	Reporting segment	Other businesses (Note)	Total
	Business related to the Construction Equipment Rental Division		
Net sales			
Rental contracts	67,292	4,222	71,514
Sales of merchandise and finished goods	19,206	6,612	25,819
Other	7,369	424	7,794
Revenue from contracts with customers	93,869	11,259	105,128
Other revenues	34	-	34
Net sales to outside customers	93,903	11,259	105,163
Net sales or transfers between related segments	-	-	-
Total	93,903	11,259	105,163
Segment income	7,814	447	8,261

(Note) The "Other businesses" classification encompasses business segments not included in the reporting segment, and includes the Steel Product Sales Business, the Information Products Rental Business, the Welfare-related Business and other businesses.

2. Difference between total reporting segment income or loss and the amount reported on the Semi-annual Consolidated Statement of Income, and the main reasons for the difference (Matters Pertaining to Reconciliation of Difference)

(Millions of yen)

Income	Amount
Reporting segment total	7,814
Income for "Other businesses" classification	447
Other adjustments	279
Operating profit reported on the Semi-annual Consolidated Statement of Income	8,541

II Six-month period ended April 30, 2026 (From November 1, 2025 to April 30, 2026)

1. Information concerning the amount of net sales and income or loss by reporting segment, and information on disaggregation of revenue

(Millions of yen)

	Reporting segment	Other businesses (Note)	Total
	Business related to the Construction Equipment Rental Division		
Net sales			
Rental contracts	70,213	4,551	74,764
Sales of merchandise and finished goods	20,202	5,751	25,953
Other	6,786	341	7,127
Revenue from contracts with customers	97,202	10,643	107,846
Other revenues	106	-	106
Net sales to outside customers	97,308	10,643	107,952
Net sales or transfers between related segments	-	-	-
Total	97,308	10,643	107,952
Segment income	9,496	654	10,151

(Note) The "Other businesses" classification encompasses business segments not included in the reporting segment, and includes the Steel Product Sales Business, the Information Products Rental Business, the Welfare-related Business and other businesses.

2. Difference between total reporting segment income or loss and the amount reported on the Semi-annual Consolidated Statement of Income, and the main reasons for the difference (Matters Pertaining to Reconciliation of Difference)

(Millions of yen)

Income	Amount
Reporting segment total	9,496
Income for "Other businesses" classification	654
Other adjustments	278
Operating profit reported on the Semi-annual Consolidated Statement of Income	10,430

(Note on Significant Changes to Shareholders' Equity)

The Company repurchased 518,100 shares of treasury shares in accordance with the resolution of the meeting of the Board of Directors held on December 5, 2025. As a result, treasury shares increased by ¥2,118 million during the six-month period ended April 30, 2026, resulting in ¥11,653 million as of April 30, 2026.

(Notes Relating to the Going Concern Assumption)

The Company had no material items to report.

(Notes on Changes in the Scope of Consolidation)

PORTER UTILITIES HOLDINGS PTY LTD and PORTER UTILITIES PTY LTD have both been excluded from the scope of consolidation starting from the first quarter of the fiscal year ending October 31, 2026 due to the completion of their liquidation.

(Notes on Material Events after the Close of the Semi-annual Period)

(Purchase of treasury shares)

At a meeting of the Board of Directors held on December 5, 2025, based on the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act, the Company resolved matters relating to the purchase of treasury shares. In addition, at a meeting of the Board of Directors held on June 5, 2026, the Company resolved to increase the limit on the purchase of treasury shares and extend the purchase period.

1. Reason for the change To implement flexible capital policy and further enhance shareholder returns

2. Changes to the details relating to purchase (changes are underlined)

Before change (as resolved by the Board of Directors on December 5, 2025)

- (1) Type of shares to be purchased Common shares of the Company
- (2) Total number of shares to be purchased 900,000 shares (maximum)
(2.58% of the total number of shares outstanding, excluding treasury shares)
- (3) Total acquisition price of shares to be purchased ¥3.0 billion (maximum)
- (4) Acquisition period December 8, 2025 - June 30, 2026
(contract basis)
- (5) Acquisition method Purchase by stock exchange market

After change (as resolved by the Board of Directors on June 5, 2026)

- (1) Type of shares to be purchased Common shares of the Company
- (2) Total number of shares to be purchased 1,300,000 shares (maximum)
(3.79% of the total number of shares outstanding, excluding treasury shares)
- (3) Total acquisition price of shares to be purchased ¥5.0 billion (maximum)
- (4) Acquisition period December 8, 2025 - November 30, 2026
(contract basis)
- (5) Acquisition method Purchase by stock exchange market

(Cancellation of treasury shares)

At a meeting of the Board of Directors held on June 5, 2026, based on the provisions of Article 178 of the Companies Act, the Company resolved to cancel its treasury shares.

1. Type of shares to be purchased Common shares of the Company
2. Total number of shares to be purchased 2,000,000 shares
(5.16% of the total number of shares outstanding before the cancellation)
3. Scheduled date of cancellation June 30, 2026